



**EARNINGS
CONFERENCE CALL
2025**

Eternit

Legal Notice

The statements contained in this presentation regarding Eternit's business prospects, projections of operating and financial results, and references to the Company's potential growth are merely forecasts and were based on Management's expectations regarding the Company's future performance.

Future considerations are not guarantees of performance. They involve risks, uncertainties, and assumptions, as they refer to future events and, therefore, depend on circumstances that may or may not occur.

Investors should understand that general economic conditions, market conditions, and other operational factors can affect Eternit's future performance and lead to results that differ significantly from those expressed in such forward-looking considerations.

Note: In the comparison of financial indicators, please note that, as disclosed in the Material Fact dated December 16, 2025, the Company decided to discontinue its concrete roof tile line due to operational performance below expectations and the lack of prospects for an adequate economic return. The financial effects of this decision are reflected in the results as of December 31, 2025, recorded under "Other income and expenses," including reductions in property, plant and equipment, inventories, and revenues related to the sale of real estate and machinery and equipment.

An impactful 2025 agenda



Industrialized Construction

Setting the strategic and structural foundations for Eternit's next chapter



Strengthening Operations and Governance

Caucaia Plant Consolidation, SAP S/4HANA Rollout, and Launch of the Shared Services Center



Notable ESG Developments

Fiber-cement carbonation initiatives and the expansion of the Eternit Por Elas program



Effective Management

Operational discipline and sustained long-term value creation

The strength of our 2025 portfolio

Operational

Fiber-cement Sales Volume

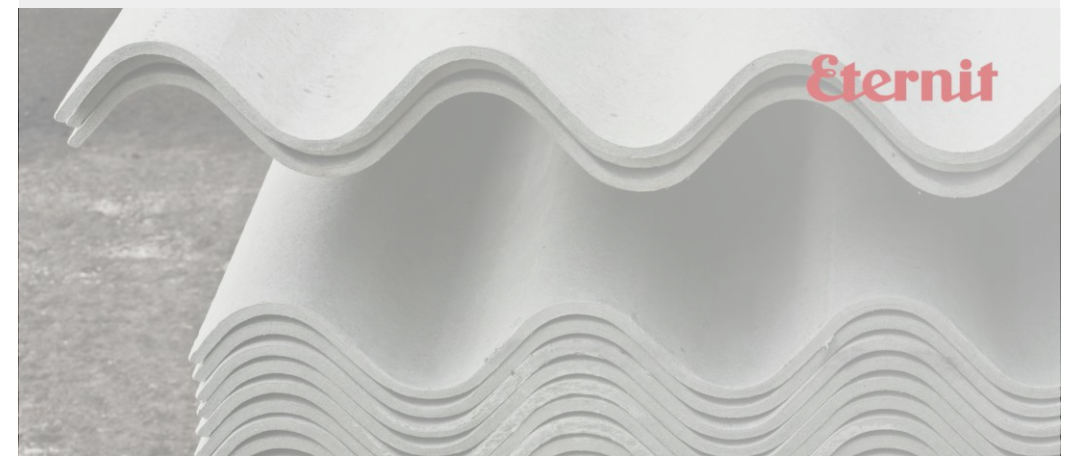
672,000 t

+2.3% vs. 2024

Chrysotile Mineral Sales Volume

169,000 t

+1.2% vs. 2024



Financial

Fiber-cement Net Revenue

R\$ 772 mi

+1.8% vs. 2024

Industrialized Construction Net Revenue

R\$ 52 mi

+27.4% vs. 2024

Chrysotile Mineral Net Revenue

R\$ 373 mi

-3.1% vs. 2024

Fiber-cement Gross Profit and Margin

R\$ 95 mi

+5.7% vs. 2024

12%

+0.4 p.p. vs. 2024

Chrysotile Mineral Gross Profit and Margin

R\$ 141 mi

-16.1% vs. 2024

38%

-6.0 p.p. vs. 2024

Results that shape our future

Net Revenue



R\$ 1.2 bi

+0.6% vs. 2024

Net Income



R\$ 49 mi

+26.2% vs. 2024

4% margin

Gross Profit



R\$ 237 mi

-8.3% vs. 2024

21% margin

EBITDA CVM



R\$ 113 mi

+20.6% vs. 2024

10% margin

Dividends

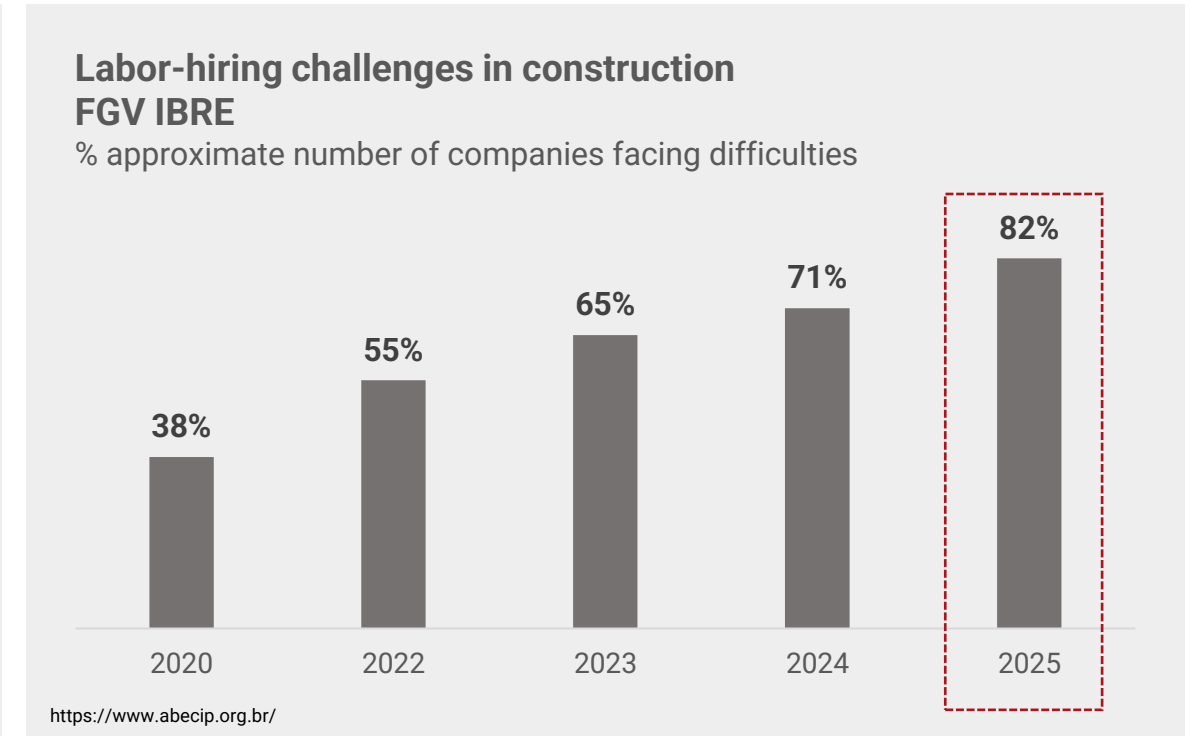
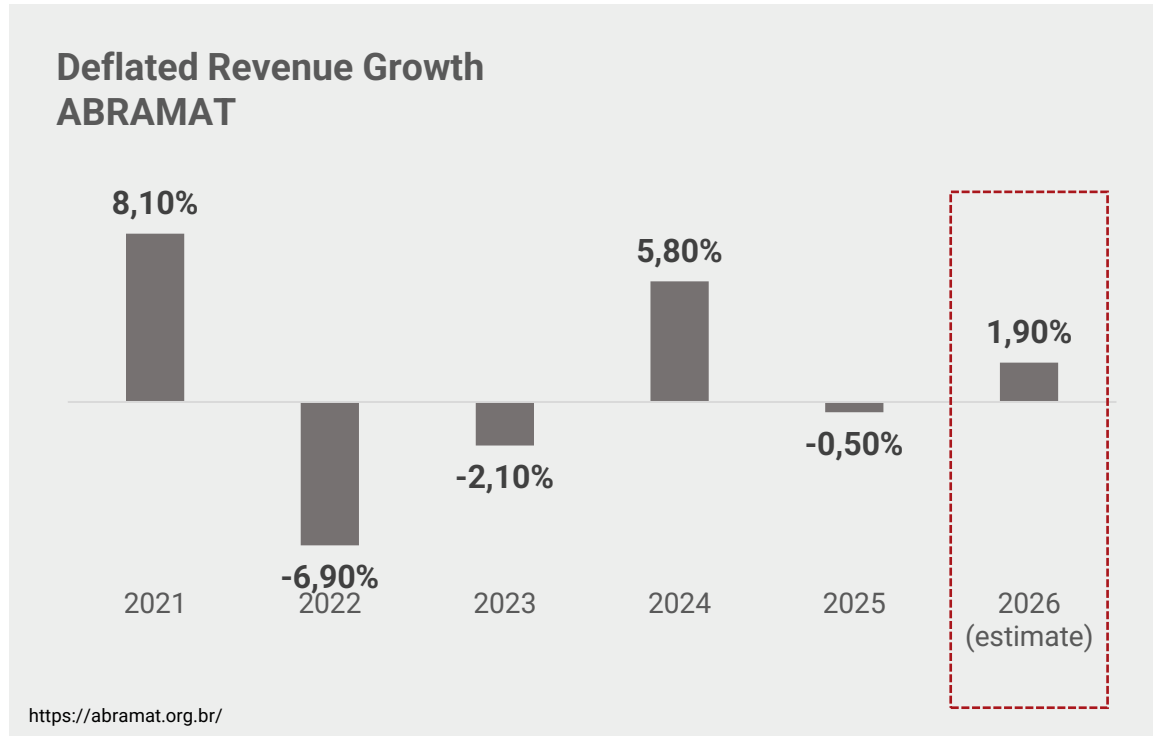


R\$ 10.5 mi

Dividend per share
(ex-treasury)

R\$ 0.1707

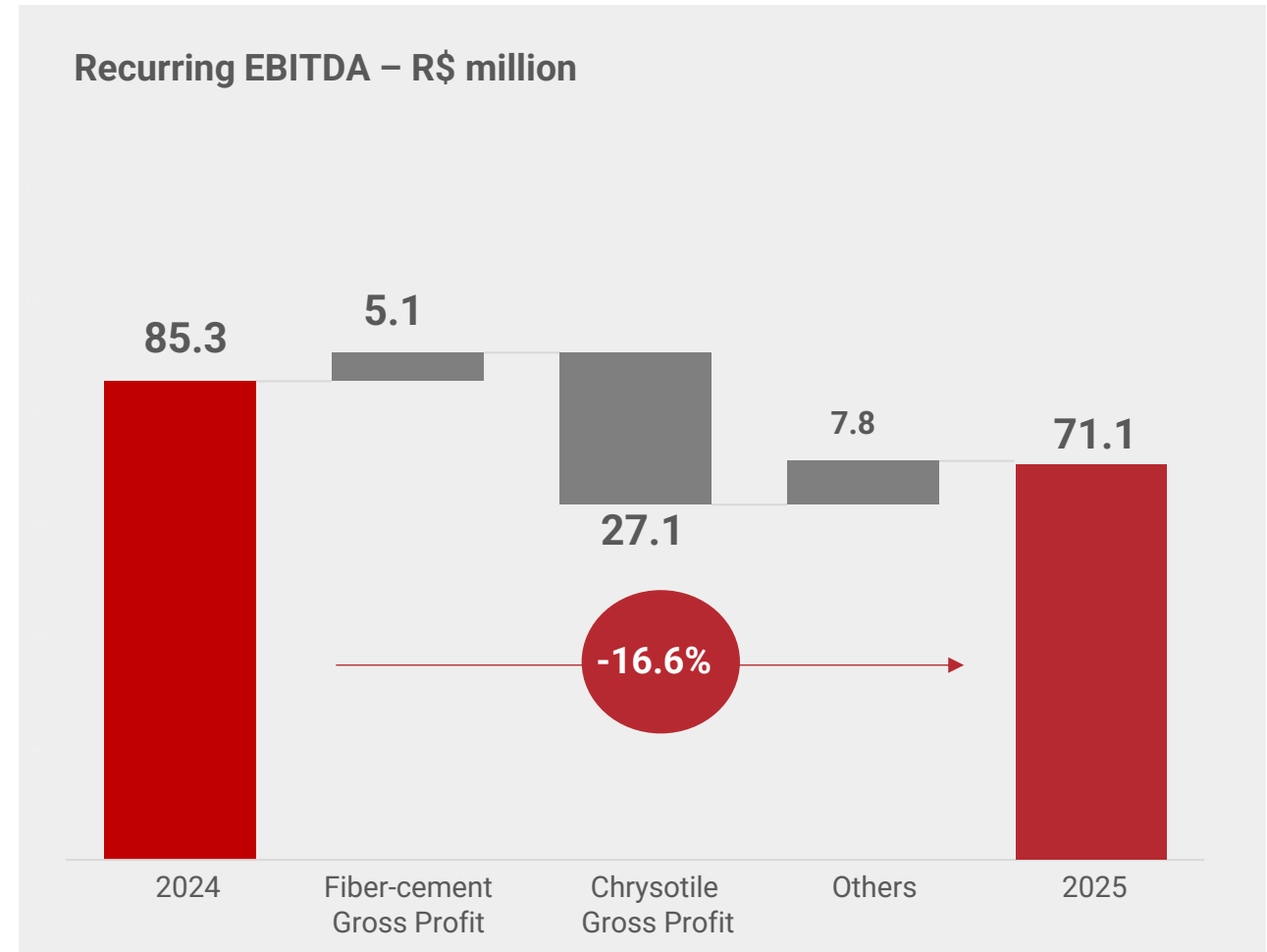
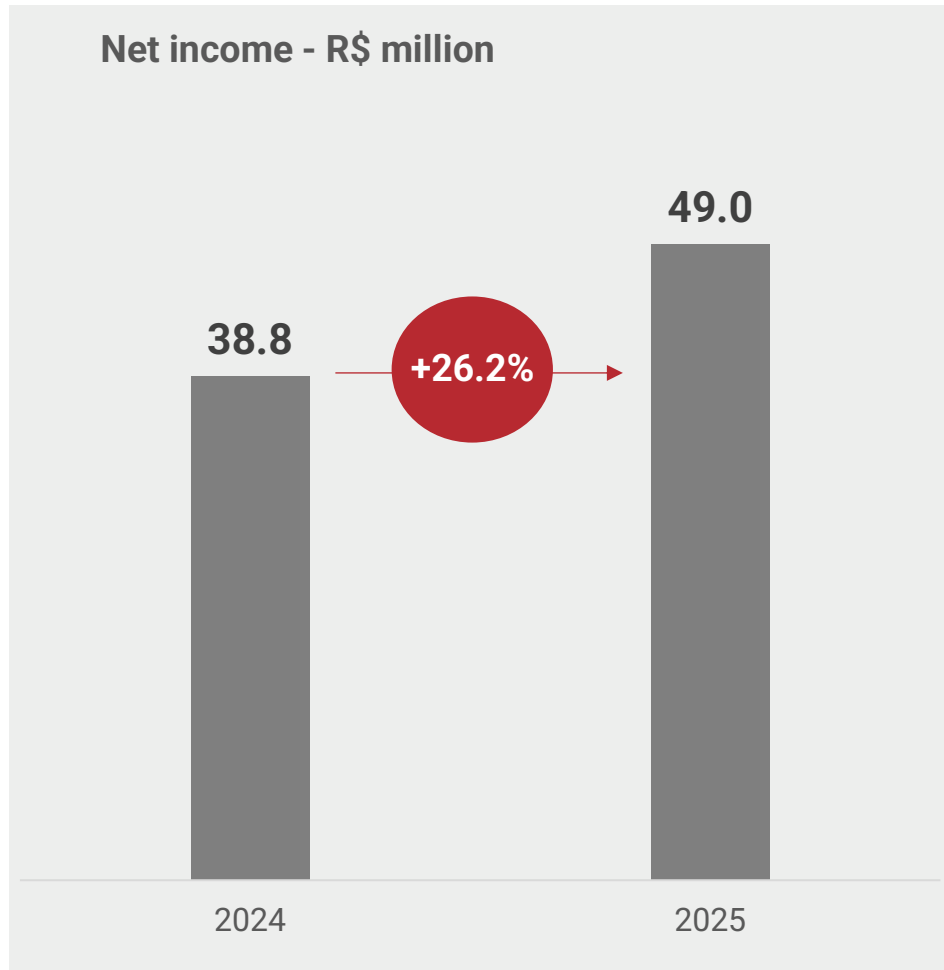
Market and economic landscape in 2025



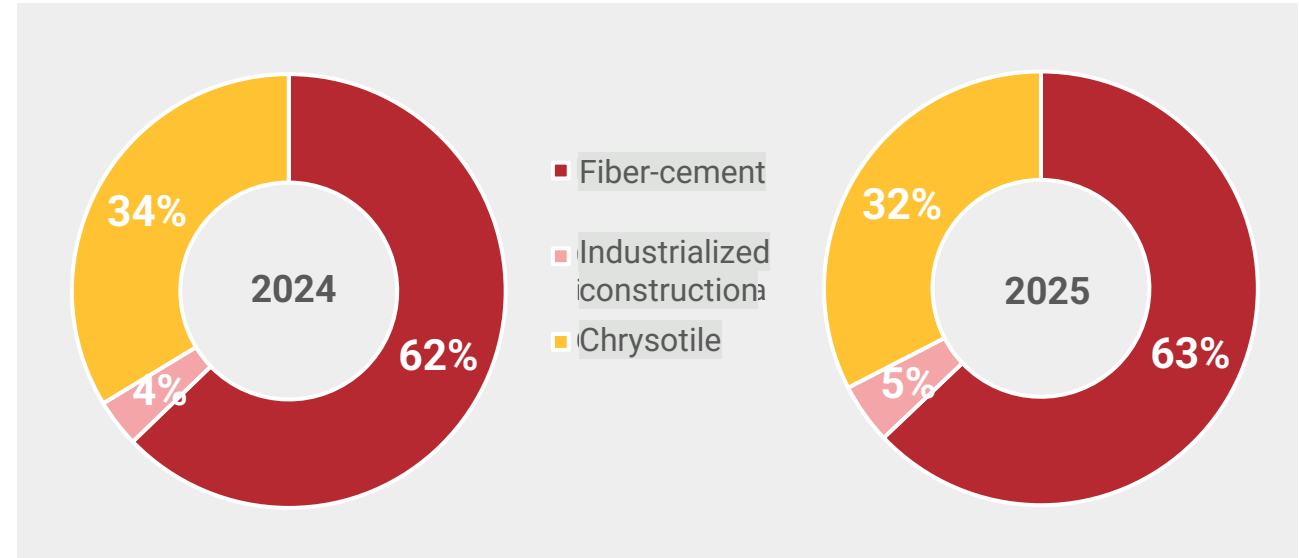
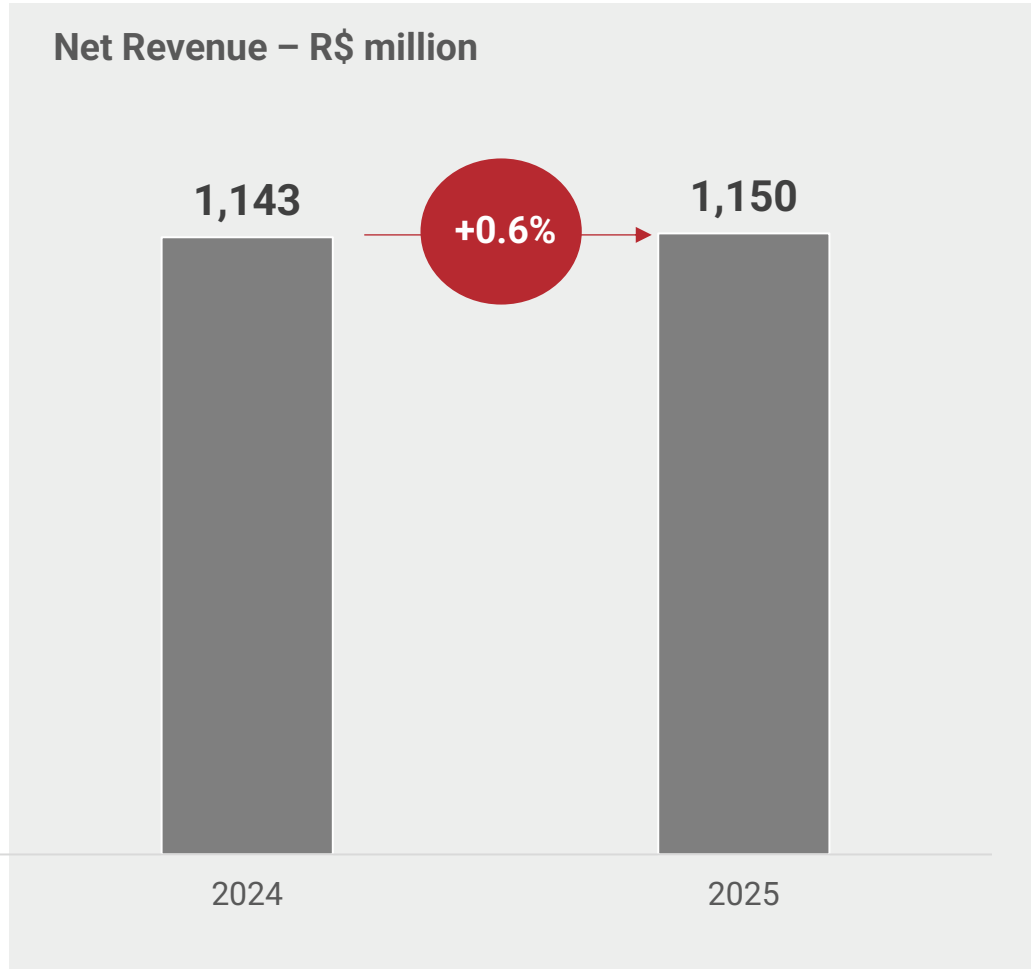
Other indicators



Net income up 26% and EBITDA adjusted by mix

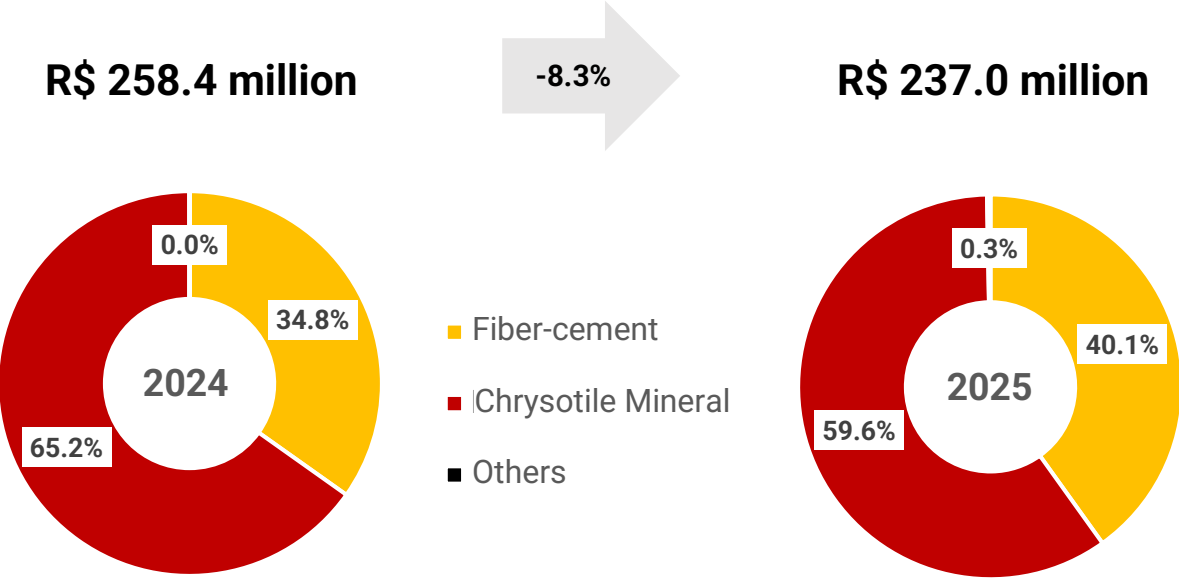


Revenue resilience in a challenging environment



A more favorable mix, reflecting increased contribution from **industrialized construction** and consistent **fiber-cement roofing results**.

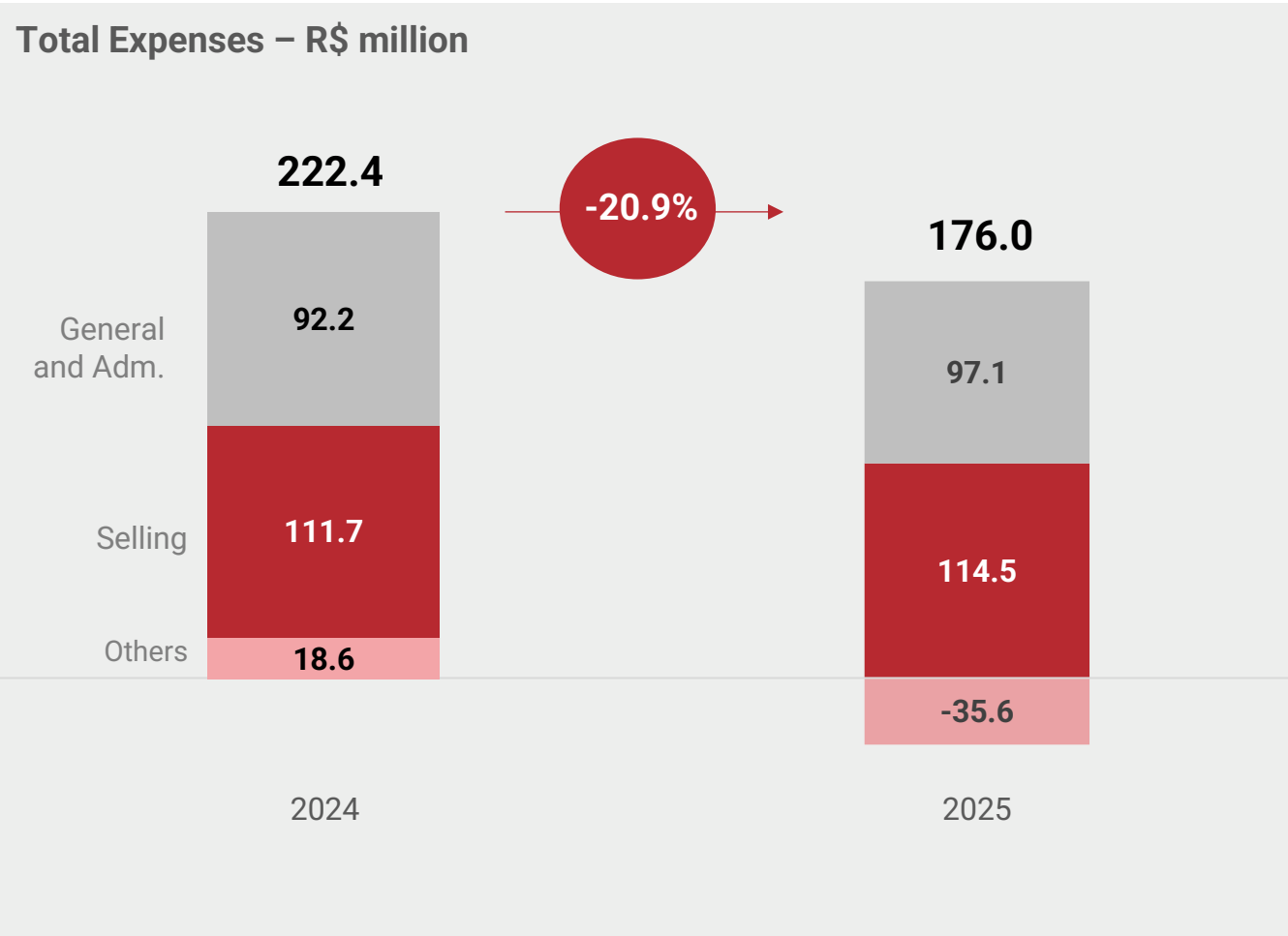
Gross profit under adjustment: mix evolution



The **mix transition is underway**: fiber-cement is moving forward, yet **chrysotile effects continued to influence 2025**.



Expense control and tax-opportunity capture



Selling
Variable expenses
Commercial mix

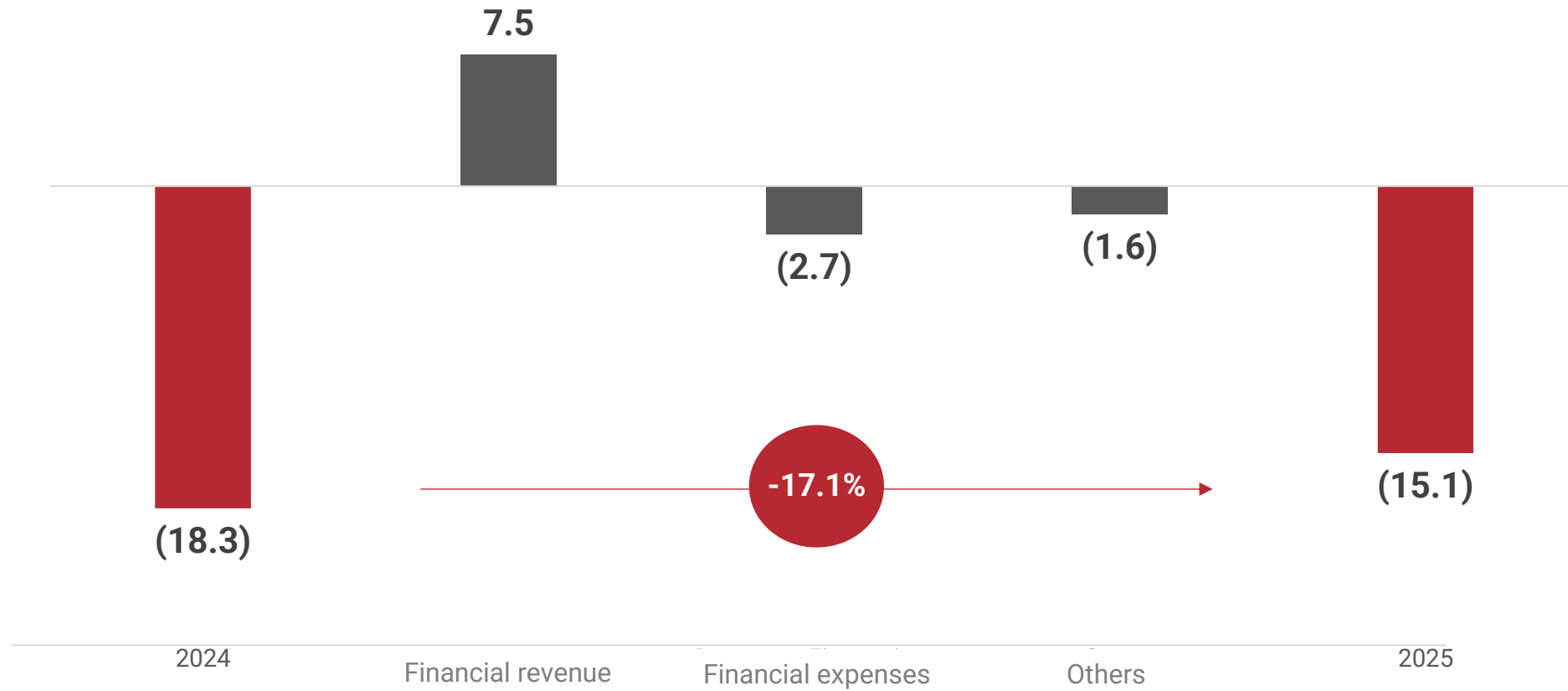


General and Administrative
Restructuring
Seniorization of positions
Third-party services
Legal expenses



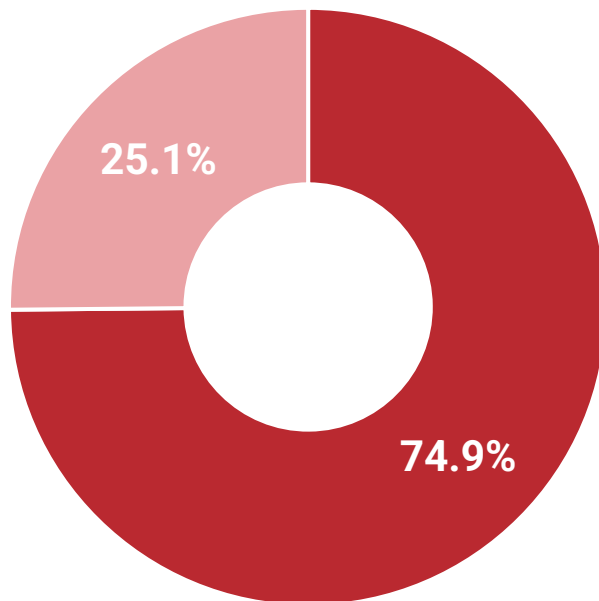
Others
Tax credits
Sale of assets
Discontinued operations

Financial results



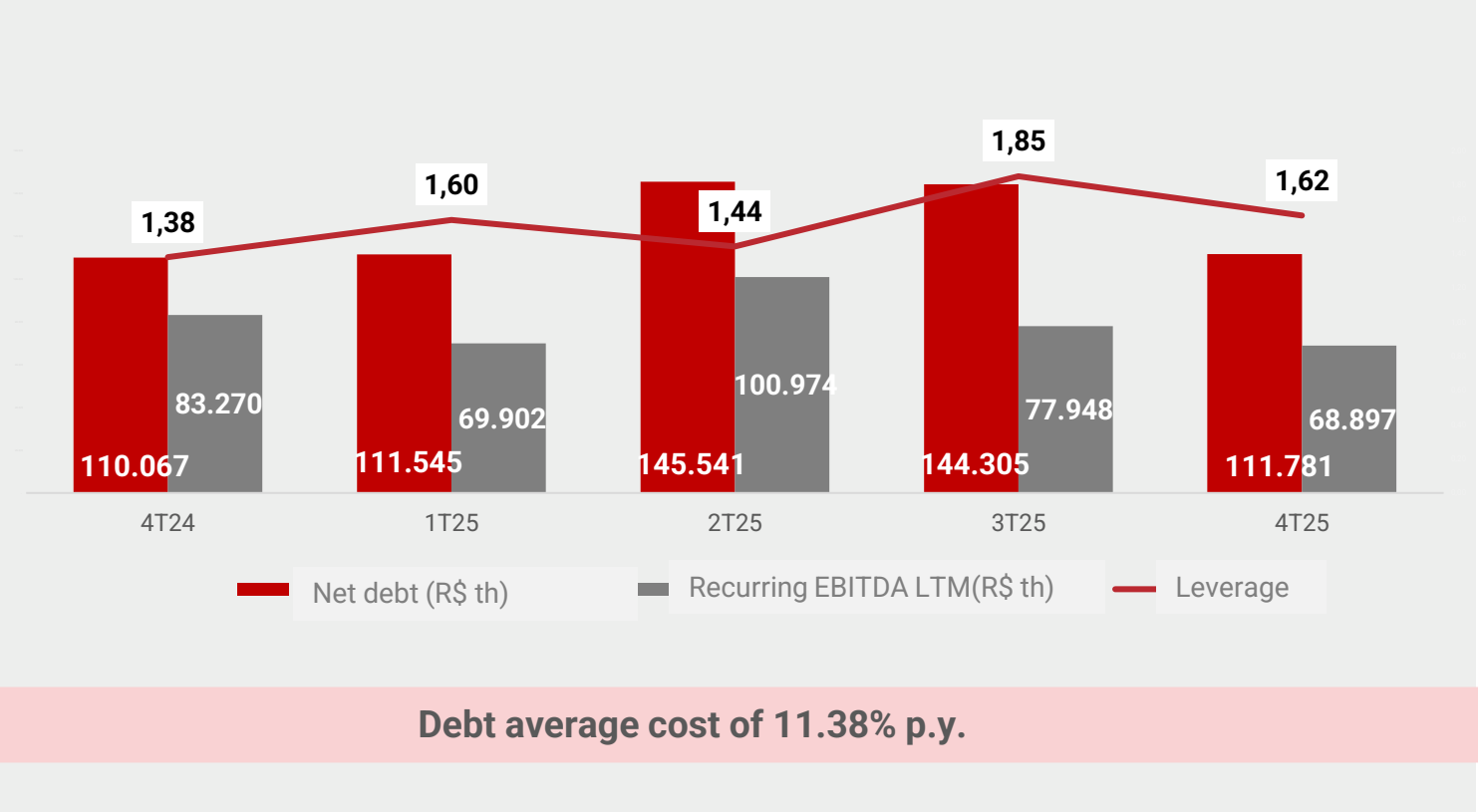
Indebtedness level

Gross debt
R\$ 154.6 million



■ Short-term ■ Long-term

Net Debt/Recurring EBITDA (LTM) – R\$ thousand



2026 Agenda



Innovation and Modernization Initiatives



Focus on Industrialized Construction





***Habitat Sustentável* (Sustainable Habitat)**


Q&A

Please identify yourself with your full name, submit all your questions at once via the call's chat, and wait for the company's response.

Investor Relations

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Eternit

